# How to persuade a politician - making the case for science investment

Sarah Main

Director

Campaign for Science and Engineering



## **About CaSE**

The campaign for Science & Engineering (CaSE) is the leading independent advocate for science and engineering in the UK.

Pallab Ghosh, *BBC*"CaSE is an invaluable resource when I'm covering stories relating to science and engineering"

Gordon Brown

"Let me start by thanking CaSE for its powerful advocacy for science since it started back in 1986 as Save British Science"



## **About CaSE**

Our mission is to raise the political profile of science and engineering by conveying its economic and societal importance.

The strength of our policy advocacy is due to our political networks, independent analysis, broad membership, and responsiveness.





#### **Organisational Members**

#### Companies

Airbus **ARM Holdings** Astra Zeneca **BAE Systems** BASF Bayer BMI Crocotta R&D Electroimpact GlaxoSmithKline Google Johnson Matthey Merck Sharp & Dohme Norwich Research Park Optimise Oil and Gas Oxford Instruments Rolls-Royce Sharp Laboratories

#### Learned and Professional

Wiley-Blackwell

Royal Astronomical Society
The Biochemical Society
Society for Experimental Biology
Society of Biology
BCS – The Chartered Institute of IT
Society of Chemical Industry
Heads of Chemistry UK

The Institution of Chemical Engineers The Royal Society of Chemistry The UK Deans of Science The British Ecological Society Engineering Professors' Council The Institution of Engineering & Technology National Farmers' Union The Genetics Society The Geological Society British Society for Immunology London Mathematical Society The Institution of Mathematics and its Applications Institution of Mechanical Engineers Society for Applied Microbiology Society for General Microbiology The Royal Pharmaceutical Society The British Pharmacological Society Institute of Physics The Institute of Physics and Engineering in Medicine The Physiological Society The British Psychological Society Experimental Psychology Society Royal Statistical Society Zoological Society of London

#### Universities and Institutes

University of Aberdeen University of Wales, Aberystwyth University of Birmingham University of Bradford University of Brighton University of Bristol **Brunel University** University of Cambridge Cardiff University University of Dundee University of Durham University of Edinburgh University of Exeter University of Glasgow Heriot-Watt University Royal Holloway University of Kent Kingston University Lancaster University University of Leeds University of Leicester University of Liverpool King's College London London Metropolitan University London School of Hygiene and Tropical Medicine London School of Pharmacy

University College London

Loughborough University University of Manchester University of Newcastle upon Tyne University of Northampton University of Nottingham The Open University University of Oxford University of Plymouth Queen Mary, University of London Queen's University, Belfast University of St Andrews University of Sheffield Sheffield Hallam University University of Southampton University of Strathclyde University of Surrey University of Ulster University of Warwick University of Westminster

#### Charities

Association of Medical Research Charities Breast Cancer Campaign Cancer Research UK Prospect Wellcome Trust

#### **About CaSE**

With such a broad membership, CaSE focuses on overarching themes that we believe are important to all of our members:

- research funding
- education and skills
- use of scientific evidence in policy-making







## How to persuade a politician?

Earn their time

trust

credibility

peer pressure

Consider their audience

make them look good

enable them to persuade upwards

who do they want to impress

Credibility

**Trust** Friendship

**Evidence** Time

Persuade the people they listen to

officials

advisors

researchers

party

media

constituents

Timing

Once you have their time...

be brief...

and well supported (evidence!)

know what you want...

and what they can do

ACTIONS: feasible, achievable, politically appealing, costed

## **Earn their time**



trust credibility peer pressure

# Persuade the people they listen to Officials



Dr Vince Cable MP Secretary of State for Business, Innovation and Skills



Martin Donnelly Permanent Secretary



Sir Andrew Witty Lead non-executive director



Rt Hon David Willetts MP Minister of State for Universities and Science



Rt Hon Miohael Fallon MP Minister of State for Business and Enterprise



Tera Allas Strategy, Analysis and Better Regulation



Nick Baird UK Trade and Investment



Dame Julia King Non-executive director



Lord Green Minister of State for Trade and Investment (joint with Foreign and Commonwealth Office)



Jo Swinson MP Minister for Employment Relations and Consumer Affairs



Bernadette Kelly Markets and Loos Growth



Stephen Lovegrov Shareholder Executive



Dalton Philips Non-executive director



Matthew Hanoook MP Minister for Skills (joint with Department for Education)



Rt Hon Lord Marland Parliamentary Under Secretary



Howard Orme Finance and Commercial



Philippa Lloyd People, Communications and Corporate Effectiveness



Alan Aubrey Non-executive director

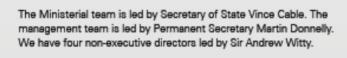


John Alty Knowledge and Innovation (acting)



Raohel Sandby-Thomas Business & Skills and Legal







Sir John Beddington Government Chief Scientific Advisor\*

#### KEY:

- MINISTERS
- MANAGEMENT
- NON-EXECUTIVE BOARD MEMBERS
- \* Government Office for Science is housed in BIS but works across government

#### BIS Management Board and Directors November 2012



PEOPLE, COMMUNICATIONS & CORPORATE **EFFECTIVENESS** 

FINANCE & COMMERCIAL

KNOWLEDGE & INNOVATION SHAREHOLDER EXECUTIVE

**BUSINESS &** SKILLS & LEGAL

MARKETS & LOCAL GROWTH

STRATEGY. **ANALYSIS &** BETTER REGULATION

UK TRADE & INVESTMENT



Philippa Lloyd









Bernadette Kelly



Director General



Chief Executive







Legel A



Richard Carter Business Environment



Debble Gliatt Heselfine Review



Jon Harding Chief Operating



Rachel Evans















Simon Edmonds RDA Transition & Closure, & Regional Growth Fund









Michael Boyd Strategic Relationship Management



Grossman





Higher Education









Europe, Trade & International



Poly Payne



Investment



Darrell Midgley Officer



Ken McCallum







Cerl Smith



Chief Analyst

Graham Russell









Prof Sir John Beddington Government Chief Scientific Adviser & Head of the Government Office for Science



Claire Craig Deputy Head of the Government Office for Science







Emma Ward Economic



Delivery Office Turnock

Executive

Better Regulation

Crispin Simon



Sandra Rogers Marketing & Communications

#### OFFICE OF THE CHIEF SCIENTIST









NON-EXECUTIVE BOARD MEMBERS



## Persuade the people they listen to

## THE TIMES



Thursday October 7 2010 | the times.co.uk | No 70072

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# Keep Britain open to best researchers, say scientists

#### Nobel winners condemn immigration curbs

Mark Henderson Science Editor

Britain's future as a centre of scientific excellence is threatened by the Government's cap on immigration, Nobel prise-winning researchers warm today. Eight of Britain's Nobel laureates,

Eight of Entain's Nobel laureatés, including the two Russian migrants who won the physics prize on Tuesday, have written to The Times to protest against visa curbs that would keep leading international researchers out of the country. The coalition's plan to

#### UK must not isolate itself from research

Letter, page 25

limit migrant numbers from outside the European Union 'would damage which was a key part of the Conservative election manifesto. In June, ministers imposed an interim cap of 24,100 work visus for non-EU chizens, which will be replaced by permanent measures in April.

Vince Cable, the Business Secretary, has opened a coalition split by raising fears about "huge damage" to business and science. He has been backed by the CBI, the Royal Society and university vice-chancefors.

The laureates' lotter also highlights growing tersions between scientists and the Government before the Comprehensive Spending Roview, in which the Schillion research budget is expected to be cut by 15 per cent or more.

The Royal Sodely has warned that savings on that scale would devastate research and jeopardise growth. Senior scientists say that the cap could worsen the damage by making Britain still less

## Cameron's Kitchener moment: 'Your country needs you'



RolandWarson Political Editor

David Cameron issued a call to arms the public yesterday to help to build nation of 'doers and go-getters' from the mess of the deficit crisis and chang for ever the way that Behain is run.

Evolving Lord Kitchener, he used hirst speech to the Conservative Part conference as Prime Minister to to Britons: "Your country needs you."

He hinted at pre-election fax breal or an as hebraced voters for lost jobs as cuts. Mr Cameron said that he wants to give Britain "a brand new start" as urged people to control their own live and reshage their communities.

He insisted that his vision of a tranfer of power from the State to the individual was not about providir cover for £83billion of cuts. Instead, I urged people to step forward and sets the moment. "So dety is not a spectate sport. This is your country. It's time to step up and ownit."

After the conference was rattled to George Osborne's scrapping of chi

Lord Kitchener on a recruitment poster from the First World War. Mr Cameron evoked him to urge Britons to take control of their lives



benefit for higher-earning household Mr Cameron sought to reason

## Persuade the people they listen to

have a degree should also make more visas...the bizarre policy of having a quota of **migrants** per institution." Mr Khan cautioned...

Image Gallery (2)

#### Visa quotas 'will hit research backed by Cameron', says top scientist

#### Mark Henderson

The Times | Published: 18 December 2010 | Health News

...t logically make sense. We are shooting ourselves in the foot." Under the cap, the old Tier 1 visa for highly skilled **migrants** will be abolished and replaced with a new visa for people of "exceptional talent". This will be capped at 1,000 and...

#### An unlevel playing field

#### Mark Henderson

The Times | Published: 04 November 2010 | Eureka

...interim limit of 24,100 skilled non-EEA migrants, from this July to next April, it specifically...as new points requirements for skilled migrants make it almost impossible for younger researchers...the Government's aim: scientific migrants are no drain on national resources...

#### Immigration cap threatens cancer research in Britain

#### Mark Henderson

The Times | Published: 03 November 2010 | Medicine

...cut the number of "Tier 1" visas, for highly skilled **migrants** who do not need a job offer, to 600 a month, and the points...class academics and scientists, but we will no longer admit **migrants** to do jobs that could be done by resident workers."

#### Nobel prizewinner Venki Ramakrishnan warns on risks of immigration cap

#### Mark Henderson

The Times | Published: 06 November 2010 | Politics

...the balance, even though I love the LMB and the UK." The **migrant** cap, Professor Ramakrishnan said, would discourage...concerned by changes to the Tier 1 visa system for highly skilled **migrants**, who do not need a job offer. The new rules downgrade the...

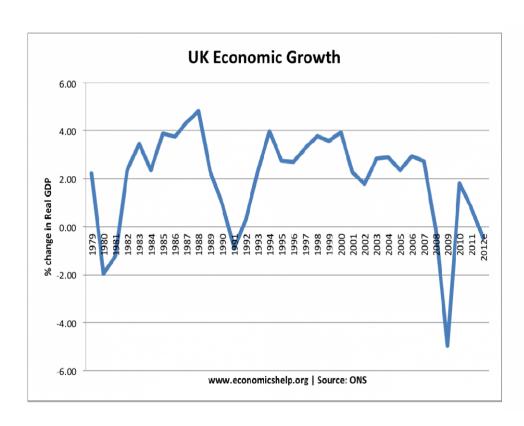
## **Outcomes on immigration policy**

CaSE secured key concessions to the Government's proposals for a 'migrant cap' for workers and students from outside the EU, including:

- The creation of a new exceptional talent route for 1,000 people, which includes scientists and engineers.
- Avoiding cuts to the overall limit on 'skilled worker' immigration, to allow for forward planning.
- Securing exemptions for PhD-level professionals, and those on the Shortage Occupation List, regarding restrictions limiting their length of stay in the UK.
- Relaxing the labour market restrictions for advertising PhD-level jobs outside the EU.
- Providing new visa routes for visiting professionals, and protecting current routes used for research, training and exchange schemes with non-EU countries.

## Consider their audience

make them look good – show them an angle you know will persuade their party enable them to persuade upwards – give them the tools for a convincing argument



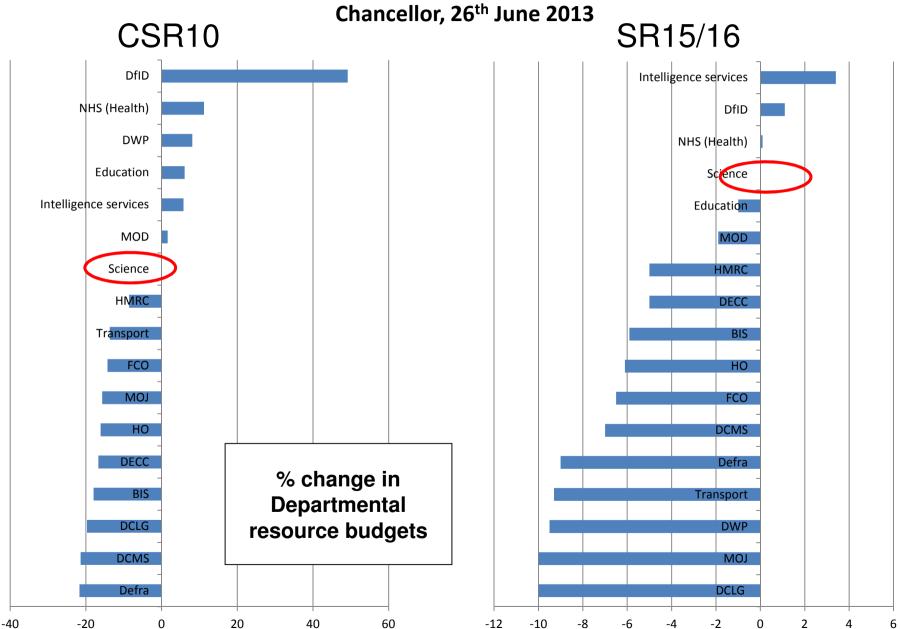


"Investment in basic research leads to economic growth"

#### The power of a unified voice

"Investment in science is an investment in our future"

Chancellor 26th lune 2013



## **Consider their audience**

Who are they trying to impress?

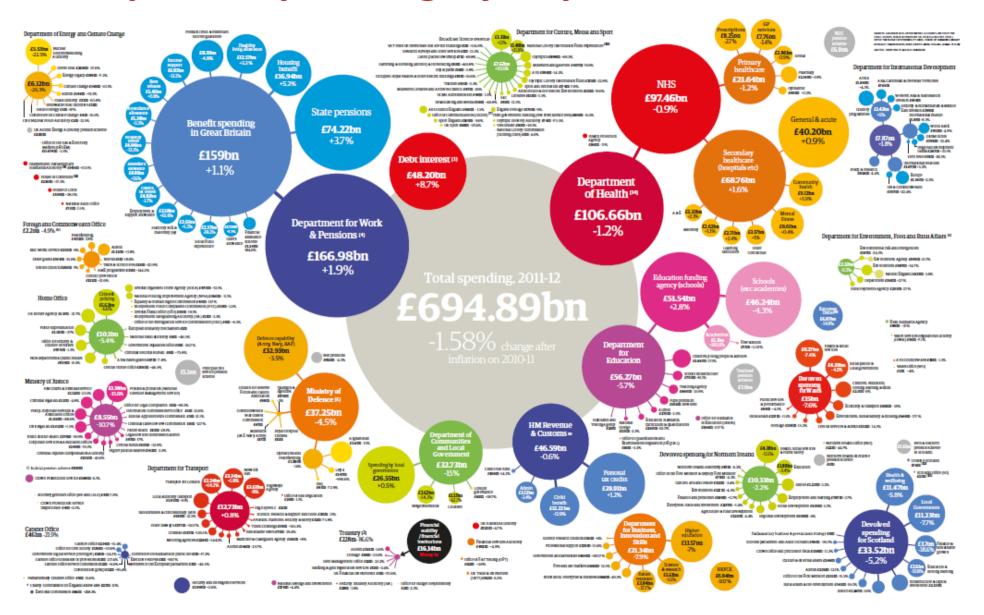


Treasury ask, 'what's the value of the marginal pound?' Or, 'why should we give spare money to you and not them?' And, indeed, 'why should we take from them to give to you?'

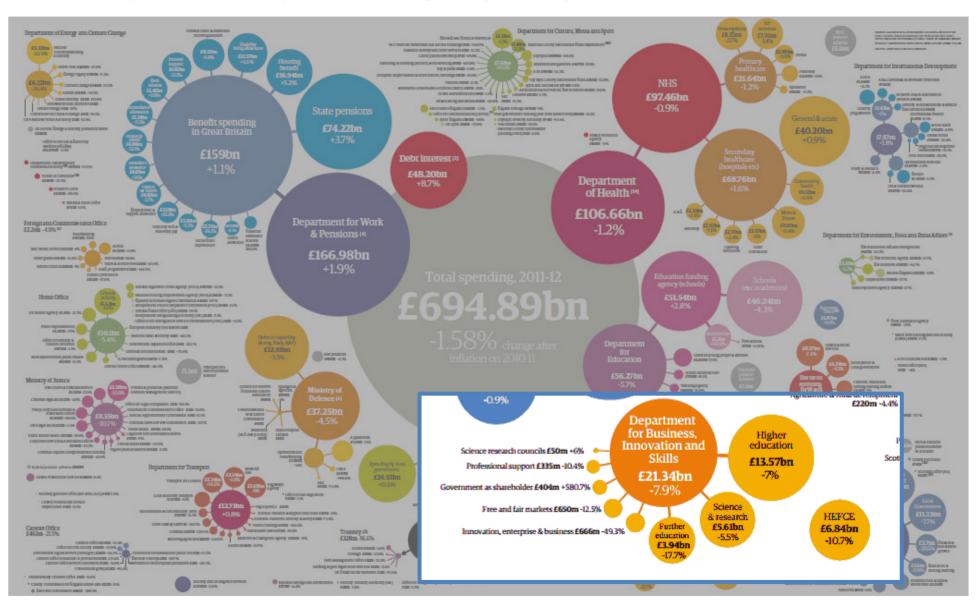




## **UK public spending by department 2011-12**



## **UK public spending by department 2011-12**



## So what's CaSE doing?

#### **European Election**

- Letters to all parties with at least one
   MEP in partnership with EuroScience
- Briefing document on UK and European investment in science and engineering
- Publish and comment in public domain







## So what's CaSE doing?

#### **General Election**

- CaSE Opinion Forum series listening to members
- Letters to all party leaders
- Briefing documents and clear 'asks' developed with community
  - Research funding
  - Education and skills
  - Science advice in policy-making
- Publish and comment in public domain





## **Opinion Forum series**

Topic	Date	Format	Partner
Collaborator meeting	9 <sup>th</sup> Dec 2013	Roundtable for members	Physiological Society
Immigration	24 <sup>th</sup> Jan 2014	Roundtable with Home Office	Fragomen and Home Office
Diversity	27 <sup>th</sup> Feb 2014 7 <sup>th</sup> May 2014	Roundtable to agree key actions for report Publish report to coincide with Government 'Your Life' campaign	King's College London No. 10 cross- government campaigns team
Research funding	30 <sup>th</sup> April 2014 7 <sup>th</sup> May 2014	Publication report 'The Economic Significance of the UK Science Base' Panel discussion with Universities and Science Minister	Six CaSE members  Dept Business, Innovation and Skills
Science advice in policy-making	27 <sup>th</sup> June 2014	Small roundtable with key players on advice structures in parliament	British Library, CSaP, POST, CSAs etc

## Political engagement

CaSE works closely with politicians and advisors from all parties as well as government officials to provide information, influence thinking, and raise the profile of science and engineering.

In the last three months, CaSE has met with

- No. 10
- The Deputy Prime Minister's Office
- HM Treasury
- Department for Education
- The Home Office
- The Department for Business Innovation and Skills
- Ministers and Shadow Ministers for science and for education
- Parliamentarians with an interest in STEM

## CaSE in the media

#### May

Nature (07/04): Women and minorities still face uphill struggle in UK science

The Times (07/05): Aim for engineering or science, career girls told

Times Higher Education (07/05): Grant panels 'should have equality training', says report

Chemistry World (06/05): Public money for science pays off

#### April

NCUB (30/04): NCUB welcomes CaSE report into university research and warns economic benefits need to be kept in UK

Times Higher Education (30/04): Science investment by state 'can increase private spending'

BBC News (29/04): AstraZeneca shares soar after Pfizer confirms bid talks

The Independent (29/04): Political row looms as Pfizer goes public with £62bn AstraZeneca deal

The Guardian (28/04): Pfizer AstraZeneca takeover attempt prompts job warning from Vince Cable

The Guardian (28/04): If Pfizer's AstraZeneca takeover succeeds, bad news for UK research

Reuters (28/04): Pfizer's move on Astra fuels fears for British science

The Guardian (28/04): Warning over 'privatisation' of environmental science research body

Times Higher Education (24/04): Global STEM students

The Guardian (11/04): Scientists, unions and greens unite in concern over Kew Gardens cuts

The Independent (10/04): More focus on British history and foreign languages: Massive changes to

## **UK Science and Innovation Strategy**



#### **Contributing to the evidence base**



















Alan Hughes Elif Bascavusoglu-Moreau

March 2014



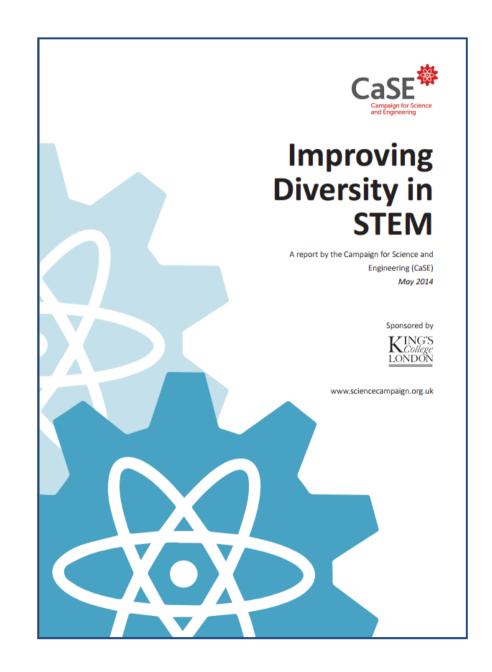




London

## **Contributing to the evidence base**





## **Giving evidence**

**Commons** Select Committee

Science and Technology Committee

Practical science in schools - evidence hearing



#### 12 May 2014

This is a one-off evidence session to explore Ofqual proposals to change science A levels and how practical science would be assessed and reported in future qualifications.

- Watch Parliament TV: Practical science in schools
- Inquiry: Practical science in schools
- Science and Technology Committee

#### Witnesses

Monday 12 May 2014, Thatcher Room, Portcullis House

#### At 3.30 pm

- Professor Julia Buckingham, Chair, SCORE
- Sarah Main, Chief Executive Officer, Campaign for Science and Engineering (CaSE)
- UK Deans of Science (witness to be confirmed)
- Malcolm Trobe, Deputy General Secretary, Association of School and College Leaders

# Innovation and science base Priorities for 2015-20

- Science and engineering at the heart of government ambitions for UK's future
- Long-term strategy for government investment
- Budget set at least in line with inflation
- Much greater scrutiny of cross-government R&D spending
- Huge push to energise young people into science and engineering, to meet skills needs
  - Migration policy fit for dynamic world-leading research nation
  - Huge push on encouraging much greater diversity of people to take up science engineering and careers
- Education systems fit for a STEM-skilled nation
- Robust, accountable mechanisms for feeding in and feeding up in parliament

# Making the case for science and engineering – for everyone





650 Members of Parliament

## How can we work together?

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www.sciencecampaign.org.uk

Thank you

